

## **Equalities Impact Assessment (EqIA)**

# EqIAs make services better for everyone and support value for money by getting services right first time.

EqIAs enable us to consider all the information about a service, policy or strategy from an equalities perspective and then create an action plan to get the best outcomes for service users and staff<sup>1</sup>. They analyse how all our work as a council might impact differently on different groups protected from discrimination by the Equality Act 2010<sup>2</sup>. They help us make good decisions and evidence how we have reached them.<sup>3</sup>

An EqIA needs to be started as a project starts to identify and consider possible differential impacts on people and their lives, inform project planning and, where appropriate, identify mitigating actions. A full EqIA must be completed before any decisions are made or policy agreed so that the EqIA informs that decision or policy. It is also a live document; you should review and update it along with your project plan throughout.

You should first consider whether you need to complete this full EqIA<sup>4</sup>.

## Other key points to note:

- Full guidance notes to help you are embedded in this form see the End Notes or hover the mouse over the numbered notes.
- Please share your EqIA with your Equalities Champion and the final/updated version at the end of the project.
- Major EqIAs should be reviewed by the relevant Head of Service.
- Examples of completed EqIAs can be found on the Equalities Hub

1. Responsibility for the EqIA	
Title of proposal <sup>5</sup>	Annual Review of Council Dwelling Rents and Service Charges and Temporary Accommodation rents for 2022/23
Name and job title of completing officer	Laura Giles, Head of Strategy and Compliance (Barnet Homes)
Head of service area responsible	Housing
Equalities Champion supporting the EqIA	Rosie Evangelou, Consultation and Research Manager (LBB)
Performance Management rep	n/a
HR rep (for employment related issues)	n/a
Representative (s) from external stakeholders	Greg Terefenko, Head of Housing Management Services (Barnet Homes)

2. Description of proposal	
Is this a: (Please tick all that apply)	
New policy /strategy / function / procedure / service	Review of Policy /strategy / function / procedure / service
Budget Saving	Other 🗵
If budget saving please specify value below:	If other please specify below: Budget income generation
Please outline in no more than 3 paragraphs <sup>6</sup> :	

The council is required to set council dwelling rents and associated service charges for council tenants on an annual basis. These are set out in a formal rent notice issued to all tenants before the start of the financial year. Various items of legislation apply to the process, including the Localism Act 2011, the Housing Act 1985, the Housing Act 1988, the Local Government and Housing Act 1989, and the Welfare Reform and Work Act 2016. The Local Government and Housing

Act 1989 requires the Housing Revenue Account (HRA) to be maintained as a ring-fenced account and prescribes the debits and credits to be applied to it. The principal items of expenditure within the HRA are management and maintenance costs, together with charges for capital expenditure (depreciation and interest). This is substantially met by rent and service charge income from dwellings, garages, and commercial premises. The HRA is self-financing and has a 30-year business plan in place with planned spending including the development of new homes to meet local housing need, the maintenance of existing homes, and essential fire safety works.

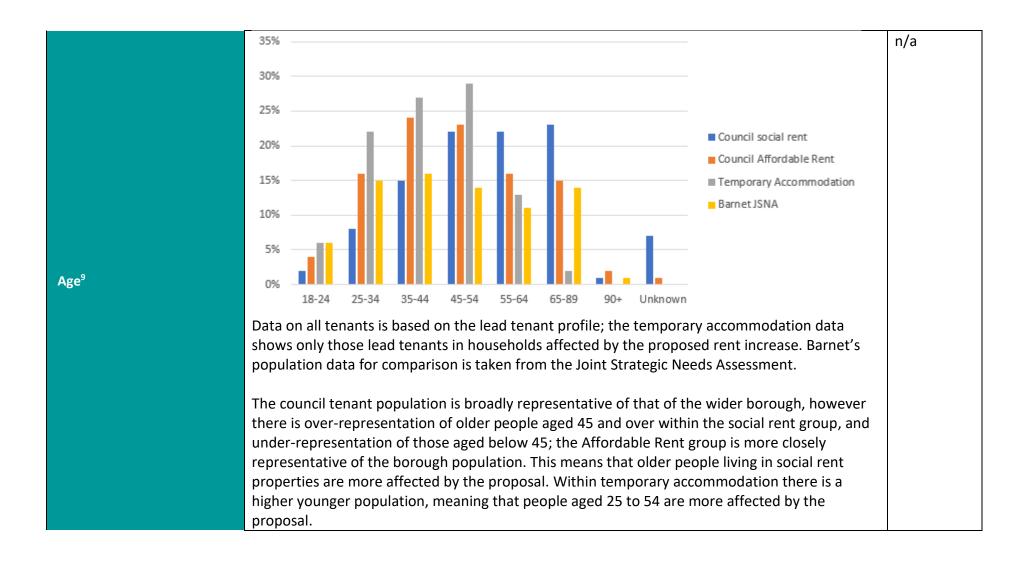
For **council dwellings** it is proposed that for both **social rents and Affordable Rents**, Barnet continue to follow the national rent setting policy, and that social rent is increased by CPI + 1% for 2022/2023 for existing tenants. Based on CPI of 3.1% in September 2021, this would result in a rent increase of 4.1%. For **temporary accommodation rents** It is proposed that those temporary accommodation rents for 2022/23 that are not currently at Local Housing Allowance rates are increased in line with the rent increase proposed for council dwellings at CPI +1%, up to a maximum of the applicable LHA level. Based on CPI of 3.1% in September 2021, this would result in a rent increase of up to 4.1%.

Service charges usually reflect additional services that may not be provided to every tenant, or that may relate to communal facilities. For properties let at social rents, service charges are subject to separate legal requirements and are limited to covering the cost of providing the services. For Affordable Rent properties, the rent is inclusive of service charges and these households are therefore unaffected by any changes. Service charges and garage rents have been reviewed to ensure that costs are being recovered. It is proposed that some service charges are increased from 1 April 2022 to reflect the increased costs of providing the services, to ensure that this is recouped to allow HRA investment in housing services and provision of new affordable housing supply to be maintained.

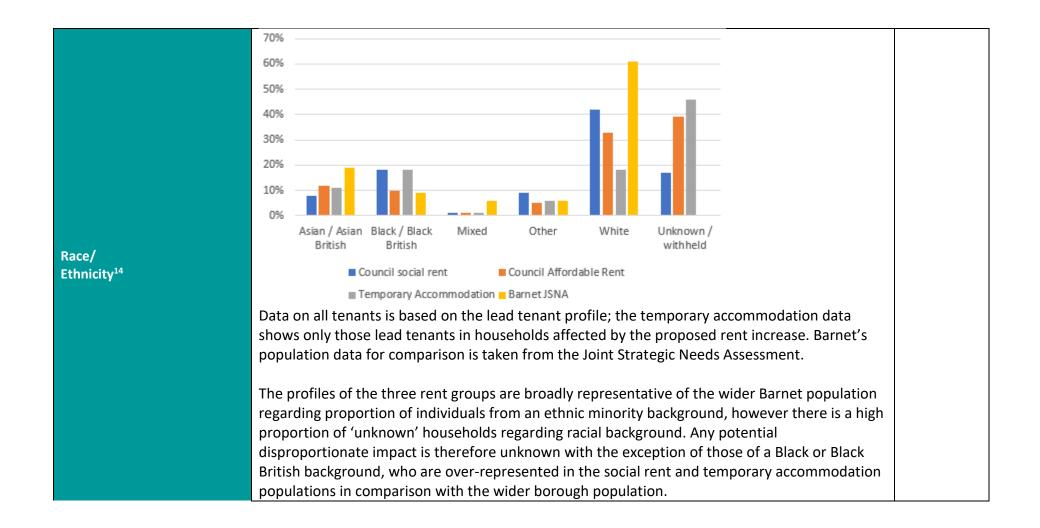
## 3. Supporting evidence

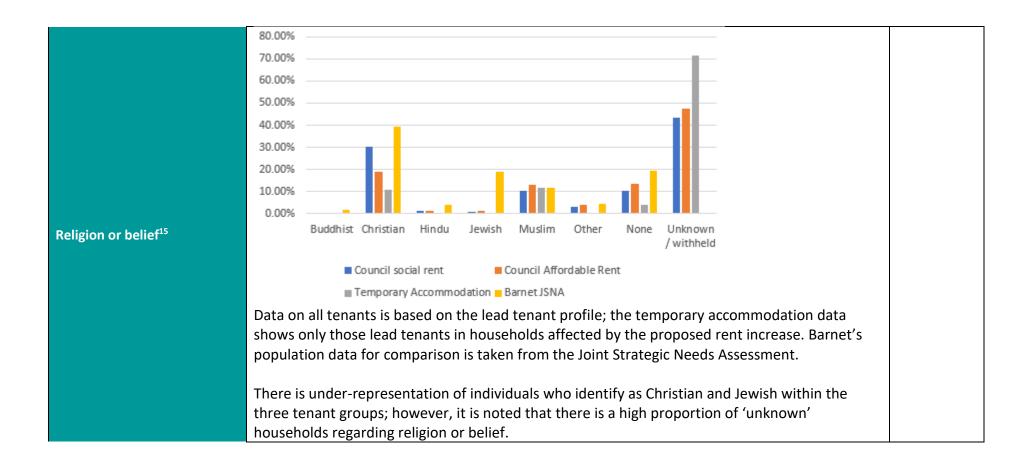
What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff? *Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis* 

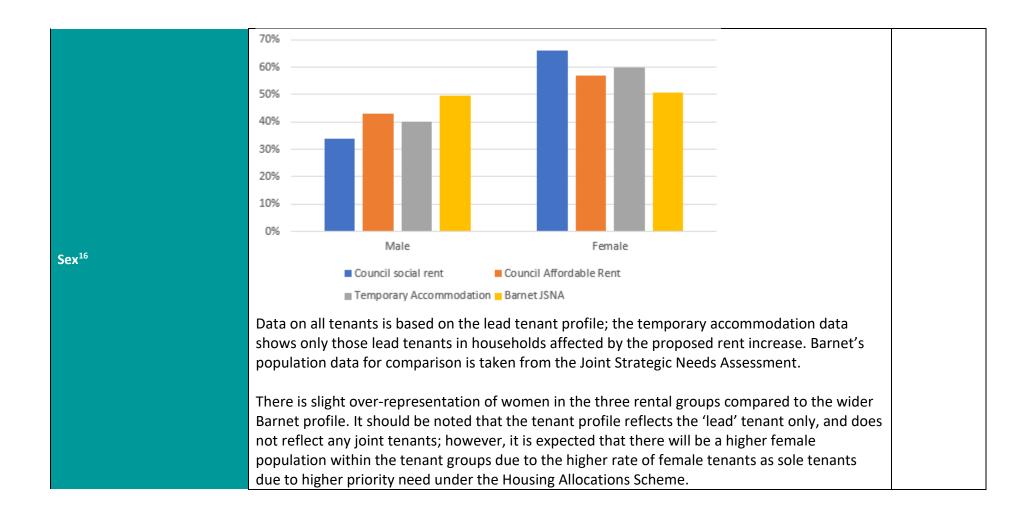
	What does the data tell you <sup>7</sup> ?	What do
Protected group	Provide a summary of any relevant demographic data about the borough's population from the	people tell
	Joint Strategic Needs Assessment, or data about the council's workforce	you <sup>8</sup> ?



	Council rent – social rent (main tenant data)				
Marriage and Civil Partnership <sup>12</sup>	Information not held				
	Council rent – Affordable Rent (main tenant data) Information not held Temporary accommodation (affected tenants) (main tenant data) Information not held				
	Barnet population (Barnet Joint Strategic Needs Assessment) Information not held				
	Council rent – social rent (main tenant data) Information not held				
Pregnancy and Maternity <sup>13</sup>	<b>Council rent – Affordable Rent</b> (main tenant data) Information not held				
	<b>Temporary accommodation (affected tenants)</b> (main tenant data) Information not held				
	Barnet population (Barnet Joint Strategic Needs Assessment) Information not held				







Sexual Orientation <sup>17</sup>	Reference of the second
Other relevant groups <sup>1</sup>	There is high representation of those affected by socio-economic factors, with a high proportion of households from all groups, particularly temporary accommodation, eligible for welfare benefits.
4. Assessing in What does the evidence Protected characteristic	e tell you about the impact your proposal may have on groups with protected characteristics <sup>19</sup> ? For each protected characteristic, explain in detail what the evidence is suggesting and the impact of your proposal (if any). Is there an impact on service deliver? Is there an impact on customer satisfaction?

Click the appropriate box on the right to indicate the outcome of your analysis.	Minor	Major	
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The tables below set out the average increase per week by gender/sex. The overall average increase of 4.1% equates to an average per week of £4.45 for social rent, £8.24 for Affordable Rent, and £11.73 for temporary accommodation. Social rent

Age	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£4.45)	Distance from Total Average %
18-24	1.9%	£99.99	£104.09	£4.10	-£0.35	-8.0%
25-34	8.5%	£107.38	£111.78	£4.40	-£0.05	-1.2%
35-44	15.6%	£115.29	£120.01	£4.73	£0.27	6.1%
45-54	24.1%	£116.38	£121.16	£4.77	£0.32	7.1%
55-64	23.7%	£114.88	£119.59	£4.71	£0.26	5.7%
65+	26.1%	£110.83	£115.38	£4.54	£0.09	2.0%

There is the greatest impact on households where the main tenant is aged 45-54, with an increase of 32 pence above the average, which is 5 pence more than the next highest group. This is mainly due to the property size held as the greatest increase in average rents can be seen in the larger properties. The impact is not considered to be substantial.

 $\boxtimes$   $\boxtimes$ 

Age	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£8.24)	Distance from Total Average %			
18-24	4.4%	£192.81	£200.72	£7.91	-£0.33	-4.1%			
25-34	15.5%	£217.96	£226.89	£8.94	£0.70	8.5%			
35-44	23.8%	£243.62 £253.61 £9.99		£1.75	21.2%				
45-54	22.8%	£243.63	£253.62	£9.99	£1.75	21.2%			
55-64	16.5%	£199.44	£207.62	£8.18	-£0.06	-0.8%			
65+	17.0%	£173.61	£180.73	£7.12	-£1.12	-13.6%			
There is the greatest impact on households where the main tenant is aged 35-54, with an increase of £1.75 above the average, which is £1.05 more than the next highest group. This is mainly due to the property size held as the greatest increase in average rents can be seen in the larger properties. The									

Affordable Rent

Age

impact is higher than others seen but is not considered to be substantial. The information above can be used to ensure preventative measures regarding the risk of rent arrears and other mitigations to ensure tenancy sustainment are appropriate and can be targeted to those potentially most in need.

Age	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (11.73)	Distance from Total Average %				
18-24	6.2%	£251.41	£260.74	£9.33	-£2.40	-20.4%				
25-34	22.0%	£269.37	£280.01	£10.64	-£1.09	-9.3%				
35-44	27.2%	£292.00	£303.76	£11.76	£0.03	0.2%				
45-54	29.5%	£323.94	£337.04	£13.10	£1.37	11.7%				
55-64	12.9%	£301.27	£313.44	£12.17	£0.44	3.7%				
65+	2.3%	£285.82	£297.54	£11.72	-£0.01	-0.1%				

#### **Temporary Accommodation**

There is the greatest impact on households where the main tenant is aged 45-54, with an increase of  $\pm 1.37$  above the average, which is 93 pence more than the next highest group. This is mainly due to the property size held as the greatest increase in average rents can be seen in the larger properties. The impact is higher than others seen but is not considered to be substantial. The information above can be used to ensure preventative measures regarding the risk of rent arrears and other mitigations to ensure tenancy sustainment are appropriate and can be targeted to those potentially most in need.

The rent increase will affect all council households and all temporary accommodation households that are currently paying weekly rent below the LHA level; however, it does not have a disproportionately adverse effect on tenants on the grounds of age.

The potential longer-term consequences for those who will be negatively impacted include rent arrears and the threat of being made homeless. Barnet Homes, Barnet Council's Arms-Length Management Organisation, will provide support to affected households, including advice and support on benefit entitlement, training, and employment. Eviction is only undertaken as a last resort and is very rare, with a range of preventative measures deployed to increase tenancy sustainment. There may be potential issues or barriers around communication for both young and elderly tenants regarding the type of communication used to engage but individual officers will ensure a tailored approach to individual need with different communication channels.

The rent increase will also directly benefit all council tenants as all rental income is used to fund housing management services, the development and acquisition of new properties, and the maintenance of

	<ul> <li>existing homes including essential fire safety works. The rental income for council homes is 'ring-fenced' to the Housing Revenue Account, ensuring that it is used for no other purpose.</li> <li>The rent increase for those living in temporary accommodation will have a positive impact due to the increase in revenue to fund temporary accommodation and homelessness services.</li> <li>The increase in service charges for social rent tenants will have a positive impact on those tenants as it will ensure the continued supply of these services.</li> </ul>									
Disability	DisabilityThe tables below set out the average increase per week for those who have declared themselves to be disabled. The overall average increase of 4.1% equates to an average per week of £4.45 for social rent, £8.24 for Affordable Rent, and £11.73 for temporary accommodation. Social rentSocial rentDisability% KnownCurrent Rent AverageProposed Rent AverageDistance from Total Average (±4.1%)Use the person of the person o									
	Affordable Rent Disability Yes There is a lesser impact disability, with these h each week. This is likel	ouseholds on	average payi	ng 75 pence le	ess than the a	verage in add	itional rent	1		
	be seen in the larger p	roperties.								

	Disability	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (11.73)	Distance from Total Average %			
	Yes	6.1%	£268.05	£278.24	£10.20	-£1.53	-13.1%			
	disability, with these h week. This is likely to b	There is a lesser impact on households where the main tenant has declared themselves to have a lisability, with these households on average paying £1.53 less than the average in additional rent each veek. This is likely to be linked to typical property sizes as the greatest increase in average rents can be een in the larger properties.								
	are currently paying ward adverse effect on tena	e rent increase will affect all council households and all temporary accommodation households that currently paying weekly rent below the LHA level; however, it does not have a disproportionately verse effect on tenants on the grounds of disability. Those who are disabled are likely to be eligible oport including welfare benefits, which is likely to further mitigate any impact of the proposal.								
	The potential longer-term consequences for those who will be negatively impacted include rent arrears and the threat of being made homeless. Barnet Homes, Barnet Council's Arms-Length Management Organisation, will provide support to affected households, including advice and support on benefit entitlement, training, and employment. Eviction is only undertaken as a last resort and is very rare, with range of preventative measures deployed to increase tenancy sustainment. There may be potential issues or barriers around communication for some tenants with a disability regarding the type of communication used to engage but individual officers will ensure a tailored approach to individual need with different communication channels.									
	The rent increase will also directly benefit all council tenants as all rental income is used to fund housing management services, the development and acquisition of new properties, and the maintenance of existing homes including essential fire safety works. The rental income for council homes is 'ring-fenced' to the Housing Revenue Account, ensuring that it is used for no other purpose.									
	The rent increase for those living in temporary accommodation will have a positive impact due to the increase in revenue to fund temporary accommodation and homelessness services.									
	The increase in service charges for social rent tenants will have a positive impact on those tenants as it will ensure the continued supply of these services.									
Gender reassignment	There is insufficient of	data to ident	ify any impa	ct on this pro	otected char	acteristic.				$\boxtimes$

Marriage and Civil Partnership	There is insufficient data to identify any impact on this protected characteristic.		X
Pregnancy and Maternity	There is insufficient data to identify any impact on this protected characteristic.		$\boxtimes$

	The tables below set o equates to an average temporary accommoda Social rent	per week of £		ll rent, £8.24 1		e Rent, and £1			
	Race	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£4.45)	Distance from Total Average %		
	Asian / Asian British	10.0%	£112.98	£117.61	£4.63	£0.18	4.0%		
	Black / Black British	23.0%	£113.67	£118.33	£4.66	£0.21	4.6%		
	Mixed	1.0%	£110.05	£114.56	£4.51	£0.06	1.3%		
	Other	54.4%	£112.25	£116.86	£4.60	£0.15	3.3%		
	White	11.6%	£113.44	£118.09	£4.65	£0.20	4.4%		
Race/ Ethnicity	There is the greatest in British, or White, with size held as the greates considered to be subst Affordable Rent	an increase of st increase in a	18-21 pence	above the av	erage. This is	mainly due to	the property	X	
	Race	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£8.24)	Distance from Total Average %		
	Asian / Asian British	19.7%	£245.54	£255.60	£10.07	£1.83	22.2%		
	Black / Black British	16.5%	£240.15	£250.00	£9.85	£1.61	19.5%		
	Mixed	0.8%	£211.25	£219.91	£8.66	£0.42	5.1%		
	Other	54.3%	£220.90	£229.96	£9.06	£0.82	9.9%		
	White	8.7%	£207.32	£215.82	£8.50	£0.26	3.2%		
	There is the greatest in Black British, with an ir generally held by Asiar larger properties. The i information above can	ncrease of £1. In and Black ho Impact is high	61 to £1.83 al useholds, as t er than other	pove the aver the greatest in s seen but is r	age. This is m ncrease in ave not considered	ainly due to t erage rents ca d to be substa	he property siz n be seen in th intial. The		

other mitigations to ensure tenancy sustainment are appropriate and can be targeted to those potentially most in need.

Temporary accommodation

Race	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (11.73)	Distance from Total Average %
Asian / Asian British	19.8%	£311.59	£324.22	£12.63	£0.90	7.7%
Black / Black British	34.0%	£316.62	£329.40	£12.79	£1.06	9.0%
Mixed	2.4%	£287.56	£299.05	£11.49	-£0.24	-2.0%
Other	32.7%	£313.38	£326.23	£12.85	£1.12	9.5%
White	11.1%	£284.41	£295.84	£11.43	-£0.30	-2.6%

There is the greatest impact on households where the main tenant is Asian or Asian British, Black or Black British, or 'Other' with an increase of 90 pence to £1.12 above the average. This is mainly due to the property size generally held by Asian, Black, and Other households, as the greatest increase in average rents can be seen in the larger properties. The impact is higher than others seen but is not considered to be substantial. The information above can be used to ensure preventative measures regarding the risk of rent arrears and other mitigations to ensure tenancy sustainment are appropriate and can be targeted to those potentially most in need.

The rent increase will affect all council households and all temporary accommodation households that are currently paying weekly rent below the LHA level; however, it does not have a disproportionately adverse effect on tenants on the grounds of race.

The potential longer-term consequences for those who will be negatively impacted include rent arrears and the threat of being made homeless. Barnet Homes, Barnet Council's Arms-Length Management Organisation, will provide support to affected households, including advice and support on benefit entitlement, training, and employment. Eviction is only undertaken as a last resort and is very rare, with a range of preventative measures deployed to increase tenancy sustainment. Barnet Homes' Housing Management team will work with the data intelligence team to identify groups that may require a targeted approach to engagement. Individual officers will ensure a tailored approach to individual need with different communication channels.

The rent increase will also directly benefit all council tenants as all rental income is used to fund housing management services, the development and acquisition of new properties, and the maintenance of

	existing homes includi to the Housing Revenu	•					is 'ring-fenced'			
	The rent increase for t increase in revenue to						t due to the			
	The increase in service will ensure the continu				a positive im	pact on those	tenants as it			
	The tables below set o of 4.1% equates to an temporary accommod Social rent	average per w								
	Religion or Belief	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£4.45)	Distance from Total Average %			
	None / atheist / agnostic	18.1%	£111.90	£116.49	£4.59	£0.14	3.0%			
	Christian	53.2%	£113.04	£117.67	£4.63	£0.18	4.0%	5		
Religion or belief	Muslim	18.7%	£116.81	£121.60	£4.79	£0.33	7.5%		X	
	Hindu	2.5%	£110.42	£114.95	£4.53	£0.07	1.6%			
	Jewish	1.2%	£104.26	£108.54	£4.27	-£0.18	-4.0%			
	Other	5.4%	£111.90	£116.48	£4.59	£0.13	3.0%			
	Buddhist	0.7%	£108.17	£112.61	£4.43	-£0.02	-0.4%			
	Jain	0.0%	£99.29	£103.36	£4.07	-£0.38	-8.6%			
	There is the greatest in increase of 33 pence a property size generally the larger properties.	bove the aver held by Mus	age; 29 pence lim tenants, a	e from the nex s the greatest	kt highest gro increase in a	up. This is ma	inly due to the			
	Affordable Rent									

Religion or Belief	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£8.24)	Distance from Total Average %
None / atheist / agnostic	25.7%	£215.63	£224.47	£8.84	£0.60	7.3%
Christian	35.8%	£210.99	£219.64	£8.65	£0.41	5.0%
Muslim	24.8%	£245.79	£255.86	£10.08	£1.84	22.3%
Hindu	2.8%	£259.38	£270.02	£10.63	£2.39	29.1%
Jewish	2.8%	£193.09	£201.01	£7.92	-£0.32	-3.9%
Other	6.4%	£210.64	£219.28	£8.64	£0.40	4.8%
Buddhist	0.9%	£191.39	£199.23	£7.84	-£0.40	-4.9%
Jain	0.9%	£234.32	£243.93	£9.61	£1.37	16.6%
There is the greatest in an increase of £1.84 to Muslim and Hindu ten The impact is higher th	£2.39 above ants, as the gr	the average. reatest increa	This is mainly se in average	due to the pr rents can be s	operty size ge seen in the lar	nerally held b ger properties
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an increase of £1.84 to Muslim and Hindu ten The impact is higher th be used to ensure pre- ensure tenancy sustain	2.39 above ants, as the gr nan others see ventative mea nment are app	the average. reatest increa on but is not c sures regardi	This is mainly se in average onsidered to I ng the risk of	due to the pr rents can be s be substantia rent arrears a	operty size ge seen in the lar . The informa nd other mitig	nerally held b ger properties tion above car gations to
an increase of £1.84 to Muslim and Hindu ten The impact is higher th be used to ensure pre- ensure tenancy sustain Temporary accommod	b £2.39 above ants, as the gr nan others see ventative mea nment are app lation	the average. eatest increa on but is not c sures regardi propriate and Current Rent	This is mainly se in average onsidered to I ng the risk of can be target Proposed Rent Average	due to the pr rents can be s be substantia rent arrears a ed to those pe Average Impact £	operty size ge seen in the lar . The informa nd other mitig otentially mos Distance from Total Average	nerally held b ger properties tion above can gations to t in need. Distance from Total
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an increase of £1.84 to Muslim and Hindu ten The impact is higher th be used to ensure pre- ensure tenancy sustain Temporary accommod Religion or Belief None / atheist / agnostic	2.39 above ants, as the gr nan others see ventative mea nment are app lation % Known 13.8%	the average. reatest increa en but is not c sures regardi propriate and Current Rent Average £265.52	This is mainly se in average onsidered to I ng the risk of can be target Proposed Rent Average (+4.1%) £275.67	due to the pr rents can be s be substantia rent arrears a ed to those po Average Impact £ per Week £10.15	operty size ge seen in the lar . The informa nd other mitigotentially mos Distance from Total Average (£) (11.73) -£1.58	Distance from Total Average %
an increase of £1.84 to Muslim and Hindu ten The impact is higher th be used to ensure pre- ensure tenancy sustain Temporary accommod Religion or Belief None / atheist / agnostic Christian	2.39 above ants, as the gr nan others see ventative meanment are app lation % Known 13.8% 38.3%	the average. reatest increa en but is not c isures regardi propriate and Current Rent Average £265.52 £287.58	This is mainly se in average onsidered to I ng the risk of can be target Proposed Rent Average (+4.1%) £275.67 £299.16	due to the pr rents can be s be substantia rent arrears a ed to those pe Average Impact £ per Week £10.15 £11.57	operty size ge seen in the lar . The informa nd other mitigotentially mos Distance from Total Average (£) (11.73) -£1.58 -£0.16	Distance from Total Average % -13.5% -1.3%
an increase of £1.84 to Muslim and Hindu ten The impact is higher th be used to ensure pre- ensure tenancy sustain Temporary accommod Religion or Belief None / atheist / agnostic Christian Muslim	2.39 above ants, as the gr nan others see ventative meanment are app lation % Known 13.8% 38.3% 41.7%	the average. reatest increa en but is not c sures regardi propriate and Current Rent Average £265.52 £287.58 £344.36	This is mainly se in average onsidered to I ng the risk of can be target Proposed Rent Average (+4.1%) £275.67 £299.16 £358.37	due to the pr rents can be s be substantia rent arrears a ed to those po Average Impact £ per Week £10.15 £11.57 £14.00	operty size ge seen in the lar . The informa nd other mitigotentially mos Distance from Total Average (£) (11.73) -£1.58 -£0.16 £2.27	nerally held b ger properties tion above car gations to it in need. Distance from Total Average % -13.5% -1.3% 19.4%

	Buddhist	0.8%	£242.03	£251.95	£9.92	-£1.81	-15.4%			
	There is the greatest ir									
	increase of £2.27 abov	•								
	property size generally the larger properties. 1									
	information above can	be used to er	nsure prevent	ative measure	es regarding t	he risk of rent	t arrears and			
	other mitigations to er potentially most in nee		sustainment	are appropria	te and can be	targeted to t	hose			
	The rent increase will a are currently paying ward adverse effect on tena	eekly rent bel	ow the LHA le	vel; however						
	The potential longer-te and the threat of being Organisation, will prov entitlement, training, a	g made homel ide support to and employme	ess. Barnet H affected hou ent. Eviction is	omes, Barnet iseholds, inclu s only underta	Council's Arm Iding advice a Iken as a last	ns-Length Ma nd support o resort and is v	nagement n benefit very rare, with :			
	range of preventative a tailored approach to						cers will ensure	2		
	The rent increase will a management services, existing homes includin to the Housing Revenu	the developm ng essential fi	nent and acqu re safety work	iisition of new	properties, a properties, a	and the maint ouncil homes	enance of			
	The rent increase for the increase in revenue to						t due to the			
	The increase in service will ensure the continu				a positive im	pact on those	tenants as it			
	The tables below set o 4.1% equates to an ave temporary accommoda Social rent	erage per wee								
Sex	Gender	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£4.45)	Distance from Total Average %			
	Female	66.2%	£115.86	£120.61	£4.75	£0.30	6.6%			

Affordable Rent						
Gender	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£8.24)	Distance from Total Average %
Female	57.0%	£220.51	£229.55	£9.04	£0.80	9.7%
Male	43.0%	£215.99	£224.85	£8.86	£0.62	7.5%
seen in the larger prop Temporary Accommo		Current	Proposed Rent	Average	Distance	Distance
Gender	% Known	Rent Average	Average (+4.1%)	Impact £ per Week	from Total Average (£) (11.73)	from Total Average %
Gender Female			Average	Impact £ per Week	Average	
	% Known 59.8% 40.2%	Average	Average (+4.1%)	Impact £	Average (£) (11.73)	Average %

	The potential longer-te and the threat of being Organisation, will proventitlement, training, a range of preventative of The rent increase will a management services, existing homes includin to the Housing Revenue The rent increase for the increase in revenue to The increase in service will ensure the continue	g made homel ide support to and employme measures dep also directly be the developm ng essential fin e Account, en hose living in t fund tempora charges for se	ess. Barnet H o affected hou ent. Eviction i loyed to incre enefit all coun nent and acquire safety wor suring that it temporary ac ary accommon ocial rent ten	omes, Barnet useholds, inclu s only underta ease tenancy s ncil tenants as uisition of new ks. The rental is used for no commodatior dation and ho ants will have	Council's Arn uding advice a aken as a last sustainment. all rental inc properties, a income for co other purpos will have a p melessness so	ns-Length Ma and support o resort and is ome is used to and the maint buncil homes se. ositive impact ervices.	nagement n benefit very rare, with a o fund housing enance of is 'ring-fenced' t due to the		
	Due to the high number data to identify any fire breakdowns are provid The tables below set o increase of 4.1% equat £11.73 for temporary a Social rent	m conclusions led below. ut the average es to an avera	about impac e increase per age per week	t on this proto	ected charact ual orientatio	eristic; howev n. The overall	ver illustrative average		
Sexual Orientation	Sexual Orientation	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£4.45)	Distance from Total Average %		$\mathbf{X}$
	Heterosexual	97.7%	£112.60	£117.22	£4.62	£0.17	3.7%		
	LGB	2.3%	£103.91	£108.17	£4.26	-£0.19	-4.4%		
	Affordable Rent								
	Sexual Orientation	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (£8.24)	Distance from Total Average %		

Heterosexual	100.0%	£225.87	£235.18	£9.31	£1.07	13.0%
LGB	-	-	-		-	-
Temporary accommod	ation					
Sexual Orientation	% Known	Current Rent Average	Proposed Rent Average (+4.1%)	Average Impact £ per Week	Distance from Total Average (£) (11.73)	Distance from Total Average %
Heterosexual	98.3%	£302.41	£314.43	£12.02	£0.29	2.5%
LGB	1.7%	£290.86	£302.37	£11.51	-£0.22	-1.9%

<b>5. Other key groups</b> Are there any other vulnerable groups that might be affected by the proposal?	e		ative bact	pact
These could include carers, people in receipt of care, lone parents, people with low incomes or unemployed	Positiv impact	Minor	Major	No imp

	The benefit cap was introduced from 2013. Seven council social rent households and 241 temporary accommodation households are currently benefit-capped (£442.31 per week for couples and lone parents / £296.35 per week for single adults in Greater London, and £384.62 per week for couples and lone parents / £257.69 per week for single adults outside Greater London). Barnet Homes does not hold information about how many, if any, tenants in receipt of Universal Credit are affected by the benefit cap as this information is held by the DWP.		
Key groups	Using our data held we are aware of residents already in some form of arrears and below is a breakdown per tenure. <b>Council rent – social rent</b> (main tenant data) 41% in arrears; 25.3% under £500, 15.7% over £500 <b>Council rent – Affordable Rent</b> (main tenant data) 51.7% in arrears; 20.8% under £500, 30.9% over £500 <b>Temporary accommodation (affected tenants)</b> (main tenant data) 47.6% in arrears; 23.2% under £500, 24.5% over £500 Specialist housing officers will continue to ensure all tenants in arrears are offered support and advice on how to reduce their arrears in an affordable way. We will continue to sign post tenants to all support services available to them, and ensure their benefits are maximised.	X	
	The potential longer-term consequences for those who will be negatively impacted include rent arrears and the threat of being made homeless. Barnet Homes, Barnet Council's Arms-Length Management Organisation, will provide support to affected households, including advice and support on benefit entitlement, training, and employment. Eviction is only undertaken as a last resort and is very rare, with a range of preventative measures deployed to increase tenancy sustainment.		
	The table below provides detail on the number of properties charged a social rent that are affected by the proposed rent increase of 4.1%, and the average weekly rent increases.		

Beds	Number of units	Current average weekly rent	Proposed average weekly rent (+4.1%)	Average weekly increase
0	176	£83.24	£86.66	£3.42
1	2,385	£98.41	£102.44	£4.03
2	3,518	£112.56	£117.17	£4.61
3	2,572	£128.50	£133.77	£5.27
4	238	£142.51	£148.35	£5.84
5	15	£161.87	£168.51	£6.64
6	4	£169.92	£176.89	£6.97
	le below provides c at are affected by th reases.		crease of 4.1%, and	-
Rent tha	at are affected by th			-
Rent tha	at are affected by the reases. Number of	e proposed rent ind Current average	Proposed average weekly rent	the average weekly Average weekly

3	60	£266.46	£277.38	£10.92		
	•	detail on the num es across all tenure		ected by an		
Service	e Charge		Number of ter	ants affected		
Alarm S	<u> </u>		710			
	ing quarterly		171			
-	ing weekly		3,739			
Digital 1	<b>e</b> ,		2,611			
	itry Systems		417			
-	ed Housing Managem	ient Support	323			
	ed Housing Managem		38			
	s Maintenance		4,862			
Heating	and Hot water		1,135			
Lighting			4,645			
Sprinkler system / fire safety		53				
used to properti works. T	fund housing mana es, and the mainter he rental income fo	lirectly benefit all co gement services, the nance of existing hor or council homes is fi used for no other pu	e development and mes including essen ring-fenced' to the I	acquisition of new tial fire safety		
impact o		living in temporary a in revenue to fund t				
		ges for social rent te ire the continued su	•			

## 6. Cumulative impact<sup>20</sup>

Considering what else is happening within the council and Barnet could your proposal contribute to a cumulative impact on groups with protected characteristics?

Yes No

If you clicked the Yes box, which groups with protected characteristics could be affected and what is the potential impact? Include details in the space below

It is inevitable that all tenants irrespective of tenure will be affected by these proposed rent increases, but it is not envisaged any tenant with a protected characteristic will be unduly affected as a result of having that protected characteristic. The rent increase proposals come at a time when UK households are broadly affected by an anticipated squeeze on incomes, including the removal of the £20 per week Universal Credit uplift from 13 October 2021, higher food costs, energy price increases of up to 50%, increases in Council Tax rates, higher fuel costs, and an unemployment rate that has increased by 0.8% since pre-pandemic levels. All of these impacts are likely to more greatly affect households that are already experiencing socio-economic disadvantage.

However, the proposed rent increases will also have a positive impact upon the households affected due to the rental income to the HRA funding the provision of housing services and ensuring the delivery of fire safety works and property maintenance works, in addition to the development and acquisition of more affordable housing within the borough, and due to the rental income to the General Fund ensuring the provision of temporary accommodation and homelessness services.

Barnet Homes, the council's Arms-Length Management Organisation, recognises the potential impact and the risk that increasing the service charges will make it more difficult for tenants to pay and impact adversely on the HRA Business Plan by making service charge collection more difficult. This is considered to be a low risk as for most tenants, Housing Benefit or Universal Credit will continue to cover the costs, including the costs relating to grounds maintenance.

There is also a risk that increasing rental charges will make it more difficult for tenants to pay and impact adversely on the HRA Business Plan by making rent collection more difficult and increasing rent arrears. Of all council tenants, 60% are currently in receipt of either full or partial Housing Benefit or the housing element of Universal Credit, and of all clients living in temporary accommodation, 91.5% are currently in receipt of either full or partial Housing Benefit or the housing element of Universal Credit; and as such we do not expect the majority of individuals to be directly affected by any increase to the rental charge.

Barnet Homes will work with all tenants who may suffer financial hardship during the course of their tenancy at the earliest opportunity to mitigate the risk to both the individual and the council. We will ensure the appropriate advice and support is given, and work with key partners within the borough to support them and avoid them getting into rent arrears or financial difficulty. For those affected, Barnet Homes provides services to manage the range of demands from council tenants and temporary accommodation clients, including income maximisation and tenancy sustainment. A range of operational mitigations are in place regarding the risk to rent collection, including those indicated in table 7 of this EIA.

## 7. Actions to mitigate or remove negative impact

Only complete this section if your proposals may have a negative impact on groups with protected characteristics. These need to be included in the relevant service plan for mainstreaming and performance management purposes.

Group affected	Potential negative impact	Mitigation measures <sup>21</sup> If you are unable to identify measures to mitigate impact, please state so and provide a brief explanation.	<b>Monitoring<sup>22</sup></b> How will you assess whether these measures are successfully mitigating the impact?	Deadline date	Lead Officer
All (with some over- representation as indicated regarding age, disability, race, religion and belief, and gender)	Although rental charges are applied to properties and not people there is a risk that increasing the rents and service charges will make it more difficult for tenants to pay.	<ul> <li>For those affected, Barnet Homes provides services to manage the range of demands from council tenants and temporary accommodation clients, including income maximisation and tenancy sustainment. A range of operational mitigations are in place regarding the risk to rent collection, including:</li> <li>Raising tenant awareness of their benefit entitlement and supporting</li> </ul>	Barnet Homes' Income officers using specialist monitoring systems will monitor customer accounts to identify any customers getting into arrears at the earliest opportunity. We will work with our business intelligence team to identify any trends in specific demographics. Should any be identified we will carry	Ongoing	Greg Terefenko, Head of Housing Management (Barnet Homes)

This is considered	them to receive the maximum	out a targeted campaign to support	
to be a low risk as	financial support available depending	and mitigate any increase in arrears.	
for most tenants,	on their individual circumstances,		
Housing Benefit or	including accessing as appropriate	We will continue to work with	
Universal Credit	Discretionary Housing Payments,	colleagues from across the sector to	
will continue to	Council Tax support, Council Tax	share best practice and working	
cover the costs,	discretionary relief, Council Tax	methods to support our customers.	
including the costs	severe mental impairment		
relating to	exemption, Crisis Fund, COVID Winter		
grounds	Grant, the Mayor's Benevolent Fund,		
maintenance.	DWP Universal Credit direct housing		
maintenance.	payments, and DWP Budgeting Loan ;		
The potential	<ul> <li>Referring tenants in need of further</li> </ul>		
longer-term	assistance to in-house support		
consequences for	services where appropriate;		
those who will be	• Early intervention work in partnership		
negatively	with the Department of Work and		
impacted include rent arrears and	Pensions to support tenants at risk of		
the threat of being	or in rent arrears;		
made homeless.	<ul> <li>Working in partnership with the</li> </ul>		
	JobCentre Plus, Barnet and Southgate		
	College, and local community		
	organisations through the BOOST		
	service which assists unemployed		
	residents in local areas to find work,		
	and provides housing support,		
	benefits advice, and training		
	opportunities, including support with		
	digital inclusion and improving		
	tenants' digital capacity;		
		1	I

<ul> <li>Working in partnership with Family</li> </ul>		
Services Welfare Benefit Advisers		
where those in difficulty have		
children;		
<ul> <li>Provision of floating support services</li> </ul>		
to provide practical assistance and		
support to help people maintain their		
homes and their independence;		
<ul> <li>Allocation of foodbank vouchers; and</li> </ul>		
<ul> <li>Development of a Sustainable</li> </ul>		
Tenancies Strategy to maximise		
income collection and target early		
intervention and support for those in		
most need.		
Barnet has also been allocated £1.2m in		
Homelessness Prevention Grant to be		
spent on preventing private tenants		
from becoming homeless and £2.45m		
from the Household Support Fund		
which may be used to support		
households, for example, through small		
grants to meet daily needs such as food,		
clothing, and utilities; whilst this		
funding currently must be spent by		
March 2022, it will assist those currently		
under financial pressure to sustain their		
tenancies and is likely to have a		
sustained impact on household finances		
into 2022/23.		
····· , ·		

There will also be robust
communications regarding the rent
increase and service charge increase,
including informing all tenants in
February 2022 including what they need
to pay, providing tenants with an
explanation of the rent increase and
targeted offers of support as required,
and informing frontline staff of the
increases in order to manage enquiries.

## 8. Outcome of the Equalities Impact Assessment (EqIA)<sup>23</sup>

Please select one of the following four outcomes

## ☐ Proceed with no changes

The EqIA has not identified any potential for a disproportionate impact and all opportunities to advance equality of opportunity are being addressed

#### **Proceed with adjustments**

Adjustments are required to remove/mitigate negative impacts identified by the assessment

## Negative impact but proceed anyway

This EqIA has identified negative impacts that are not possible to mitigate. However, it is still reasonable to continue with the activity. Outline the reasons for this and the information used to reach this decision in the space below

#### Do not proceed

This EqIA has identified negative impacts that cannot be mitigated and it is not possible to continue. Outline the reasons for this and the information used to reach this decision in the space below

#### **Reasons for decision**

From the perspective of the tenant, the rent and service charge increase will be viewed as having an adverse impact. The Equality Impact Assessment is undertaken from this perspective and has been assessed as not having a disproportionate adverse effect on any specific group.

An average weekly increase of £4.28 in council social rents is being proposed from 1 April 2021; this will make the average weekly rent in the borough £108.64. An average weekly increase of £8.24 in council Affordable Rents is being proposed, making the average weekly rent £209. An average weekly increase of £11.73 in temporary accommodation rents is being proposed, making the average weekly rent £304.85. Due to the LHA cap, the average rent

increase applied to the affected temporary accommodation properties will be 3.99%. Following the rent increase, 762 TA properties' rents would remain below the April 2020 LHA rate.

The actual amount of increase will vary across property sizes for all tenures. Larger properties will see a greater increase in £ than smaller properties due to the higher rents.

The rent increase is applied to all council dwellings and all temporary accommodation properties that are currently charged below the Local Housing Allowance rate. Following the increase, 86.5% of temporary accommodation tenants affected will continue to pay a weekly rent below LHA. Based on the proposed approach, 119 of the 881 properties would be uplifted to the applicable April 2020 LHA rate; 762 properties would have their rents increased by 4.1% but would remain below the applicable April 2020 LHA rate.

The rent increase is applied to the property in that it has no bearing on the profile of the tenants, age, race, gender, or any other protected characteristic. The rent increase does not target or disproportionately affect any group of people based on the protected characteristics, although some sub-groups will be disproportionately affected due to their prevalence within the population.

The increase will also have more of an impact on households on lower incomes. Tenants on low incomes are able to obtain Housing Benefit (HB) or the Universal Credit (UC) housing element to assist with rent payments. Just under 60% of council tenants are in receipt of HB or the UC housing element, with approximately 48% receiving the full allowance and approximately 12% receiving partial. Within temporary accommodation, 91% of tenants are in receipt of HB or the UC housing the full allowance and 27% receiving partial.

Barnet Homes will need to ensure that those council tenants and TA tenants who will be affected are given appropriate advice and support to help them avoid rent arrears and financial hardship. Informing tenants well in advance of the rent increase will help them to budget effectively and make informed and independent choices.

Barnet Homes and the council are also in a position to assist tenants with identifying additional income sources to help mitigate the impact. This can include welfare benefits advice for income maximisation, applications for discretionary payments and funding, referrals to floating support services and other specialist services, and making tenants aware that they can access independent financial and housing advice. Further, the Housing Options service operates an under-occupation scheme through which social housing tenants with spare bedrooms may receive financial incentives and other assistance when downsizing to a suitably-sized property.

It should be noted that all rent levels will remain well below both market rent and the potential 'Affordable Rent' (which may be set at 80% of market rent) and at or below the Local Housing Allowance (LHA) level for the borough. The LHA is the maximum amount payable through Housing Benefit or the housing element of Universal Credit. In addition, Barnet Homes' in-house Income Collection Team takes a proactive, supportive approach to preventing rent arrears and offering financial inclusion through money advice, referrals for support, and assistance in maximising income (through benefit claims, or advice on management of other debts, for example).

## Sign-off

9.Sign off and approval by Head of Service / Strategic lead <sup>24</sup>					
me Job title					
Shaun McLean	es, Barnet Homes				
Iick this box to indicate that you have approved this EqIA	Date of approval: 28/10/21				
Tick this box to indicate if EqIA has been published Date EqIA was published: Embed link to published EqIA:	Date of next review: 28/10/22				

## Footnotes: guidance for completing the EqIA template

<sup>1</sup> The following principles explain what we must do to fulfil our duties under the Equality Act when considering any new policy or change to services. They must all be met or the EqIA (and any decision based on it) may be open to challenge:

- **Knowledge:** everyone working for the council must be aware of our equality duties and apply them appropriately
- **Timeliness:** the duty applies at the time of considering proposals and before a final decision is taken
- **Real Consideration:** the duty must be an integral and rigorous part of your decision-making and must influence the process.
- **Sufficient Information:** you must assess what information you have and what is needed to give proper consideration.
- **No delegation:** the council is responsible for ensuring that anyone who provides services on our behalf complies with the equality duty.
- **Review:** the equality duty is a continuing duty it continues after proposals are implemented/reviewed.
- **Proper Record Keeping:** we must keep records of the process and the impacts identified.

#### <sup>2</sup> Our duties under the Equality Act 2010

The council has a legal duty under this Act to show that we have identified and considered the impact and potential impact of our activities on all people with 'protected characteristics' (see end notes 9-19 for details of the nine protected characteristics). This applies to policies, services (including commissioned services), and our employees.

We use this template to do this and evidence our consideration. You must give 'due regard' (pay conscious attention) to the need to:

- Avoid, reduce or minimise negative impact: if you identify unlawful discrimination, including victimisation and harassment, you must stop the action and take advice immediately.
- Promote equality of opportunity: by
  - Removing or minimising disadvantages suffered by people with a protected characteristic
  - Taking steps to meet the needs of these groups
  - Encouraging people with protected characteristics to participate in public life or any other activity where
    participation is disproportionately low
  - Consider if there is a need to treat disabled people differently, including more favourable treatment where necessary
- Foster good relations between people who share a protected characteristic and those who don't: e.g. by promoting understanding.

#### <sup>3</sup> EqIAs should always be proportionate to:

- The size of the service or scope of the policy/strategy
- The resources involved
- The size of the likely impact e.g. the numbers of people affected and their vulnerability

The greater the potential adverse impact of the proposal on a protected group (e.g. disabled people) and the more vulnerable the group is, the more thorough and demanding the process required by the Act will be. Unless they contain sensitive data – EqIAs are public documents. They are published with Cabinet papers, Panel papers and public consultations. They are available on request.

#### <sup>4</sup> When to complete an EqIA:

- When developing a new policy, strategy, or service
- When reviewing an existing service, policy or strategy

- When making changes that will affect front-line services
- When amending budgets which may affect front-line services
- When changing the way services are funded and this may impact the quality of the service and who can access it
- When making a decision that could have a different impact on different groups of people
- When making staff redundant or changing their roles

Wherever possible, build the EqIA into your usual planning and review processes.

#### Also consider:

- Is the policy, decision or service likely to be relevant to any people because of their protected characteristics?
- How many people is it likely to affect?
- How significant are its impacts?
- Does it relate to an area where there are known inequalities?
- How vulnerable are the people who will be affected?

If there are potential impacts on people but you decide <u>not</u> to complete an EqIA you should document your reasons why.

<sup>5</sup> **Title of EqIA:** This should clearly explain what service / policy / strategy / change you are assessing.

<sup>6</sup> Focus of EqIA: A member of the public should have a good understanding of the proposals being assessed by the EqIA after reading this section. Please use plain English and write any acronyms in full first time - eg: 'Equality Impact Assessment (EqIA)'

This section should explain what you are assessing:

- What are the main aims or purpose of the proposed change?
- Who implements, carries out or delivers the service or function in the proposal? Please state where this is
  more than one person or group, and where other organisations deliver it under procurement or
  partnership arrangements.
- How does it fit with other services?
- Who is affected by the service, or by how it is delivered? Who are the external and internal service-users, groups, or communities?
- What outcomes do you want to achieve, why and for whom? E.g.: what do you want to provide, what changes or improvements, and what should the benefits be?
- What do existing or previous inspections of the service tell you?
- What is the reason <u>for</u> the proposed change (financial, service, legal etc)? The Act requires us to make these clear.

<sup>7</sup> **Data & Information:** Your EqIA needs to be informed by data. You should consider the following:

- What data is relevant to the impact on protected groups is available? (is there an existing EqIA?, local service data, national data, community data, similar proposal in another local authority).
- What further evidence is needed and how can you get it? (e.g. further research or engagement with the affected groups).
- What do you know from service/local data about needs, access and outcomes? Focus on each characteristic in turn.
- What might any local demographic changes or trends mean for the service or function? Also consider national data if appropriate.
- Does data/monitoring show that any policies or practices create particular problems or difficulties for any group(s)?
- Is the service having a positive or negative effect on particular people or groups in the community?

Barnet Council Equalities Impact Assessment Template - July 2019

#### <sup>8</sup> What have people told you about the service, function, area?

- Use service user feedback, complaints, audits
- Conduct specific consultation or engagement and use the results
- Are there patterns or differences in what people from different groups tell you?
- Remember, you must consult appropriately and in an inclusive way with those likely to be affected to fulfil the equality duty.
- You can read LBB<u>Consultation and Engagement toolkit</u> for full advice or contact the Consultation and Research Manager, <u>rosie.evangelou@barnet.gov.uk</u> for further advise

<sup>9</sup> **Age**: People of all ages, but consider in particular children and young people, older people and carers, looked after children and young people leaving care. Also consider working age people.

<sup>10</sup> **Disability**: When looking at disability, consideration should be given to people with different types of impairments: physical (including mobility), learning, aural or sensory (including hearing and vision impairment), visible and non-visible impairment. Consideration should also be given to: people with HIV, people with mental health needs and people with drug and alcohol problems. People with conditions such as diabetes and cancer and some other health conditions also have protection under the Equality Act 2010.

<sup>11</sup> **Gender Reassignment:** In the Act, a transgender person is someone who proposes to, starts or has completed a process to change their gender. A person does not need to be under medical supervision to be protected. Consider transgender people, transsexual people and transvestites.

<sup>12</sup> Marriage and Civil Partnership: consider married people and civil partners.

<sup>13</sup> **Pregnancy and Maternity:** When looking at pregnancy and maternity, give consideration to pregnant women, breastfeeding mothers, part-time workers, women with caring responsibilities, women who are lone parents and parents on low incomes, women on maternity leave and 'keeping in touch' days.

<sup>14</sup> **Race/Ethnicity:** Apart from the common ethnic groups, consideration should also be given to Traveller communities, people of other nationalities outside Britain who reside here, refugees and asylum seekers and speakers of other languages.

<sup>15</sup> **Religion and Belief:** Religion includes any religion with a clear structure and belief system. As a minimum you should consider the most common religious groups (Christian, Muslim, Hindu, Jews, Sikh, Buddhist) and people with no religion or philosophical beliefs.

<sup>16</sup> **Sex/Gender:** Consider girls and women, boys and men, married people, civil partners, part-time workers, carers (both of children with disabilities and older cares), parents (mothers and fathers), in particular lone parents and parents on low incomes.

<sup>17</sup> Sexual Orientation: The Act protects bisexual, heterosexual, gay and lesbian people.

<sup>18</sup> Other relevant groups: You should consider the impact on our service users in other related areas.

<sup>19</sup> **Impact:** Your EqIA must consider fully and properly actual and potential impacts against each protected characteristic:

- The equality duty does not stop changes, but means we must fully consider and address the anticipated impacts on people.
- Be accurate and transparent, but also realistic: don't exaggerate speculative risks and negative impacts.
- Be detailed and specific where you can so decision-makers have a concrete sense of potential effects.

- Questions to ask when assessing whether and how the proposals impact on service users, staff and the wider community:
- Are one or more protected groups affected differently and/or disadvantaged? How, and to what extent?
- Is there evidence of higher/lower uptake of a service among different groups? Which, and to what extent?
- Does the project relate to an area with known inequalities (where national evidence or previous research is available)?
- If there are likely to be different impacts on different groups, is that consistent with the overall objective?
- If there is negative differential impact, how can you minimise that while taking into account your overall aims?
- Do the effects amount to unlawful discrimination? If so the plan **must** be modified.
- Does it relate to an area where equality objectives have been set by LBB in our <u>Barnet 2024 Plan</u> and our <u>Strategic Equality Objective</u>?

#### <sup>20</sup> Cumulative Impact

You will need to look at whether a single decision or series of decisions might have a greater negative impact on a specific group and at ways in which negative impacts across the council might be minimised or avoided.

#### <sup>21</sup> Mitigating actions

- Consider mitigating actions that specifically address the impacts you've identified and show how they will remove, reduce or avoid any negative impacts
- Explain clearly what any mitigating measures are, and the extent to which you think they will reduce or remove the adverse effect
- Will you need to communicate or provide services in different ways for different groups in order to create a 'level playing field'?
- State how you can maximise any positive impacts or advance equality of opportunity.
- If you do not have sufficient equality information, state how you can fill the gaps.

<sup>22</sup> **Monitoring:** The Equality Duty is an ongoing duty: policies must be kept under review, continuing to give 'due regard' to the duty. If an assessment of a broad proposal leads to more specific proposals, then further monitoring, equality assessment, and consultation are needed.

#### <sup>23</sup> Outcome:

- Make a frank and realistic assessment of the overall extent to which the negative impacts can be reduced or avoided by the mitigating measures. Also explain what positive impacts will result from the actions and how you can make the most of these.
- Make it clear if a change is needed to the proposal itself. Is further engagement, research or monitoring needed?
- Make it clear if, as a result of the analysis, the policy/proposal should be stopped.

<sup>24</sup> **Sign off:** Your will need to ensure the EqIA is signed off by your Head of Service, agree whether the EqIA will be published, and agree when the next review date for the EqIA will be.